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THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

Office of the Director

29 November 1972

MEMORANDUM FOR: National Security Council Intelligence Committee
SUBJECT : Progress Report on the NSCIC Working Group Program

1. The NSCIC Working Group has held six meetings in the period 13 December 1971 - 3 October 1972 in furtherance of the NSCIC mission to "give direction and guidance on national substantive intelligence needs and provide for a continuing evaluation of intelligence products from the viewpoint of the intelligence consumer."
2. As indicated in the initial Working Group progress report of 9 February 1972, its program involves projects of several types:
 - a. Those focusing on consumer needs to insure the adequacy of guidance to the intelligence community and of communications between consumers and intelligence producers;
 - b. Those involving product evaluation by consumer representatives; and
 - c. Those addressing production improvement, and dealing with an examination of the resources being used, the analyst situation and research and development requirements.
3. Most Working Group studies are conducted by ad hoc task groups, and effort is made to include representation from both consumer and intelligence production offices. Staff support to the Working Group is provided by the Product Review Group of the DCI's Intelligence Community Staff.
4. Studies thus far completed are of two kinds:
 - a. Case studies of intelligence support in political-military crises to identify "lessons learned" for future application.

A Case Study of the India-Pakistan Crisis of 1971
(5 October 1972)

(Guidance implications of this study are to be discussed by the NSCIC at its 29 November meeting.)

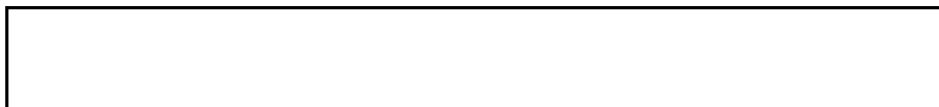
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b. Descriptive studies intended to provide basis for Working Group consideration of possible proposals or recommendations for submission to the NSCIC.



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U.S. Intelligence Activities Relating to International
Narcotics Traffic (21 March 1972)

Resources Devoted to Production by the U.S. Intelligence
Community (28 March 1972)

5. Currently in preparation are the following studies:

a. Case studies of intelligence support in political-military crises:



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b. Production areas selected for evaluation because they are of special interest:

Review of the Intelligence Inputs to NSSM-69: Strategy
and Forces for Asia

Review of Intelligence Products Related to the Cruise
Missile Threat

Study of Intelligence Production on Yugoslavia

c. Surveys to identify possible problem areas for NSCIC attention:

Manpower and Cost Trends in U.S. Intelligence Production
Fiscal Year 1966 - 1973

Current Intelligence Production in the U.S. Intelligence
Community

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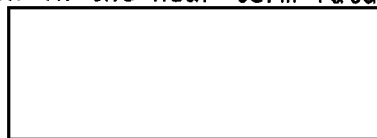
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6. Research now underway in the DCI Intelligence Community Staff is expected to result in several additional studies to be completed under Working Group sponsorship. A survey is underway on the training being provided intelligence analysts in the new analytical methodologies developed in the behavioral and information sciences. Study is being given to means of optimizing consumer participation in assessments of the responsiveness of specific intelligence products to user needs. Techniques for stimulating experimentation with the development of new or improved products are also being examined.

7. Overall, during its first year of operation the Working Group has been "feeling its way" and almost all that has been undertaken has been with the objective of pinpointing areas in the intelligence production process, viewed in the broad sense, which need improvement. The program has proved time consuming and demanding of manpower, but progress is being made. At the risk of oversimplification, completion of on-going studies and projects involving improvement in consumer feedback and raising the quality of substantive analysis are expected to be the major focus of Working Group attention in the near-term future.

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Bronson Tweedy
Chairman, NSCIC Working Group

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